Research Terms of Reference

Livelihoods assessment focused on micro businesses in Jordan JOR 1904

Jordan

May 2020 Version 2



1. Executive Summary

Country of	Jorda	าก						
intervention								
Type of Emergency		Natural disaster	Х	Conf	flict			
Type of Crisis		Sudden onset		Slow	onset X Protracted			
Mandating Body/	Liveli	hoods Working Group						
Agency								
Project Code	13AL	L 0B7	37					
Overall Research								
Timeframe	21/08	3/2019 – 12/12/2019 (Partner	· 1-f	unded	component) 1			
(from research design to final outputs / M&E)	21/08	8/2019 – 29/02/2020 (BPRM-	fund	ded co	omponent)			
Research Timeframe	1. Sta	art collect data:			5. Preliminary presentation:12/12/2020			
	i.	30/10/2019 (Partner 1-fu	nde	d				
		component)						
	ii.	01/12/2019 (BPRM-fund	ed					
		component)						
		ta collected:		.	6. Outputs sent for validation:			
	iii.	27/11/2019 (Partner 1-fu	nde	d	i. 06/12/2019 (Partner 1-funded			
		component)			component)			
	iv.	20/12/2019 (BPRM-fund	ed		ii. 13/02/2020 (BPRM-funded			
	0.0	component)			component)			
		ta analysed:			7. Outputs published:			
	i.	04/12/2019 (Partner 1-fu	nde	a	i. 12/12/2019 (Partner 1-funded			
		component)	اء ۔		component) ii. 27/02/2020 (BPRM-funded			
	ii.	17/01/2020 (BPRM-fund	eu					
	4 Do	component) ta sent for validation:		+	component) 8. Final presentation: 05/03/2020 ²			
	4. Da	06/12/2019 (Partner 1-fu	ndo	4	o. Final presentation. 05/05/2020			
	١.	component)	IIue	u				
	ii.	19/01/2020 (BPRM-fund	ed.					
	11.	component)	ou					
Number of	Х	Single assessment (one cy	/cle					
assessments		Multi assessment (more th			cle)			
		ווו סוסווון זווסוווסססססוווסוונ (וווסוס נוו	<u> ۱۰۰</u> (1919)			

¹ The assessment has two timelines because it has two components. One is funded by a partner (referred to as Partner 1) and covers their micro business beneficiaries (as a census). The second is funded by BPRM, and covers the second partner's micro business beneficiaries. A third partner's micro business beneficiaries will also be covered within the overall timeline, but without a defined time frame as of the writing of this document.

² The findings from the Partner-1 component of the assessment will be integrated into the overall findings

Humanitarian Milestone				Deadline			
milestones	Х	Donor plan/strategy	29	9/02/2020			
Specify what will the		Inter-cluster plan/strategy	_				
assessment inform and when e.g. The shelter cluster	Х	Cluster plan/strategy (Livelihoods WG)	29	9/02/2020			
will use this data to draft		NGO platform plan/strategy	_				
its Revised Flash Appeal;		Other (Specify):	_				
Audience Type &	Audi	ence type		issemination			
Dissemination Specify who will the assessment	X Strategic X Programmatic			General Product Mailing (e.g. mail to NGO onsortium; HCT participants; Donors)			
inform and how you will disseminate to inform the		erational		Cluster Mailing and presentation of findings at ext cluster meeting			
audience	□ [Other, Specify]			Presentation of findings (e.g. at HCT meeting; luster meeting)			
				Website Dissemination (Relief Web & REACH esource Centre)			
				[Other, Specify]			
Detailed		Yes	Х	No			
dissemination plan required							
	facto	rs for individuals (both Jordanians a		of micro businesses, as well as enablin Syrian refugees) to successfully start an			
Specific Objective(s)	operate a micro business.						

³ While the population of interest broadly speaking includes those who operate micro businesses in Jordan – including both Jordanians and Syrian refugees – information for this assessment will be collected primarily from a subset of this population of interest who have received support to operate micro businesses from the three partner organizations. This is mainly to ease operational planning as there is a clear sampling frame available for this subset which would not be case if the assessment were to target any Syrian refugees or Jordanians operating micro businesses across the entire country.

	Assess the impact of COVID-19 outbreak (including the movement restrictions
	and economic downturn) on micro businesses in terms of production, costs,
	sales, profits and business needs particularly in this context
Research Questions	1) What are the characteristics - socioeconomic situation, education, sector of work, etc.
•	- of Syrian refugees and Jordanians who operate micro businesses?
	2) What are the motivations for Syrian refugees and Jordanians to start and continue
	, ,
	their micro businesses?
	3) What are the key characteristics of the micro businesses established by Syrian
	refugees and Jordanians?
	a) What products or services do micro businesses provide, and why?
	b) How do people operating these businesses sell and to whom?
	c) What is the amount of monthly profits generated by micro businesses? What is
	the percentage of micro business profits in terms of the monthly total household
	income?
	d) What proportion of micro businesses are registered within the population group of
	beneficiaries supported by partner organizations? What are the reasons for
	registering and not registering?
	4) What inputs are needed to start and operate micro businesses, and how do micro
	businesses owners get these?
	5) What are the challenges Syrian refugees and Jordanians face in establishing,
	operating and closing their micro businesses?
	a) What are the challenges faced when first starting the business?
	b) What are the challenges faced when operating the business?
	c) What are the challenges to close the business?
	d) Do micro business owners have access to information about licensing and
	registration procedures, health and safety procedures, food safety standards etc., and from what sources?
	6) Are micro businesses operated from the perspective of short-term income generation
	or with a long term strategy?
	7) What do Syrian refugees and Jordanians need to continue and improve existing micro
	businesses, in terms of (further) skills trainings, information, funding or support?
	8) What is the impact of micro businesses on the owners in terms of overall financial
	situation, personal development, interaction with household members and
	community?
	9) (For Syrian refugees only) Will Syrian refugees be able to continue the micro
	businesses if/ when they return? What barriers do they expect to face if attempting to
	establish a micro business in Syria? What information do they need to better
	understand regulations and potential barriers for micro businesses in Syria?
	10) What is the impact of COVID-19 outbreak (including the movement restrictions and
	economic downturn) on micro businesses in terms of production, costs, sales, profits
	and micro business needs particularly in this context?
Geographic Coverage	Amman, Karak, Ma'an, Aqaba, Mafraq and Irbid
Secondary data	BPRM project documents
sources	HOAD LENG O
Julious	<u> </u>
Donulation(s)	Reports from UN agencies and International Organisations UDDs in comp. UDDs in informal sites
Population(s)	□ IDPs in camp □ IDPs in informal sites
Select all that apply	□ IDPs in host communities □ IDPs [Other, Specify]

		Refugees in camp				Refugees in inf	for	mal sites	
	Х	Refugees in host communi	ties			Refugees [Othe	er,	Specify]	
	Х	Host communities				[Other, Specify]			
Stratification		Geographical #:	Х	Grou	up#	‡: 5 (by		[Other Specify] #:	
Select type(s) and enter		Population size per strata		sect	ctor: Agriculture,			Population size per	
number of strata		is known? □ Yes □ No			Construction, strata i			strata is known?	
						cturing, Retail		□ Yes □ No	
						Other			
				Serv		,			
				•		ion size per			
						known?			
Data collection tool(s)	v	Ctrustured (Quentitative)		x Ye	-		۸ /	Ouglitativa)	
Data collection tool(s)	X	Structured (Quantitative)			X	Semi-structure			
Structured data	Samp	oling method			Da	ata collection in	iet	noa	
collection tool # 1		posive				-		iew (Target #):	
Individual interviews with	□ Pro	bability / Simple random				Group discussion	1 (T	arget #):	
micro business	x Pro	bability / Stratified simple rar	ıdor	n		Household intervi	iew	/ (Target #):	
beneficiaries	(partn	er 2 and 3 micro business			X	Individual interv	/ie	w (Target #): 571	
	benef	iciaries)			(19	95 for partner 1 +	· 1′	14 for partner 2 + 263 for	
	□ Pro	bability / Cluster sampling			ра	rtner 3)	rtner 3)		
	□ Pro	bability / Stratified cluster samp	ling		□ Direct observations (Target #):				
	x Oth	er: Census (of partner 1 micr	0		□ [Other, Specify] (Target #):				
		ess beneficiaries)			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
Semi-structured data	v Du	rnocivo			~	Kov informant in	ıt o	rvious (Target #): 5	
collection tool # 1	x Purposive			x Key informant interview (Target #): 5 Group discussion (Target #):					
Key Informant Interviews	□ Probability / Simple random			☐ Household interview (Target #):					
(KII) with implementing	□ Probability / Stratified simple random				☐ Individual interview (Target #):				
partners for micro businesses	□ Probability / Cluster sampling								
24011100000	□ Probability / Stratified cluster sampling				□ Direct observations (Target #):				
	□ [Other, Specify]				□ [Other, Specify] (Target #):				
Semi-structured data collection tool # 2	x Pur	posive			□ Key informant interview (Target #):				
Focus group discussion	□ Probability / Simple random				x Group discussion (Target #): 6				
(FGD) with micro	□ Pro	bability / Stratified simple rando	m		□ Household interview (Target #):				
business owners	□ Pro	bability / Cluster sampling				Individual intervie	w	(Target #):	
		bability / Stratified cluster samp	ling		□ Direct observations (Target #):				
	- [04	har Crasiful			□ [Other, Specify] (Target #):				
	□ [Other, Specify]					[Other, Specify] (ıa	rget #):	
Target level of N/A (census) for partner 1									
precision if			or /140	ンニィ	for northern 0 !	n-	dnor 2		
probability sampling		·	ı Err	or (MC	or (MOE) for partner 2 and partner 3			TINET 3	
Data management x IMPACT				UNHCR					
platform(s)		O'testion ' "				ш. 4		Descript #	
Expected output		Situation overview #:	X	Rep	ort	#: 1		Profile #:	
type(s)									

	X	Presentation	X	Presentation (Final)		Factsheet #:	
		(Preliminary findings)		#: 1			
		#: 1					
		Interactive dashboard #:_		Web map #:		Map #:	
	X	Other: Executive Summa	ry #	: 1			
Access	Х	Public (available on REAC	H re	source centre and other	hui	manitarian platforms)	
		Restricted (bilateral dissemination only upon agreed dissemination list, no publication on REACH or other platforms)					
Visibility Specify which	BPRI	as donor, LWG (mandate, if they have a logo), and REACH on the cover					
logos should be on							
outputs							

2. Rationale

2.1. Rationale

With roughly 750,000 registered refugees, Jordan is one of the world's largest hosting countries compared to its population, with 89 refugees per 1,000 inhabitants and the majority of registered refugees being Syrian (88%).⁴ Around half of the UNHCR registered Syrian refugees are of working age⁵, (defined by the Organisation for Economic Co-operation and Development as those aged 15 to 64)⁶. In light of the protracted displacement and in an environment of limited livelihoods opportunities, Syrian refugees are facing increased vulnerability as their savings, assets and resources are long exhausted. The situation for Jordanians has also been exacerbated from pre-existing vulnerabilities, with unemployment rates having increased to 19.2% in 2019, with 27.2% being female.⁷

In addition, statistics show that 90% of males aged 25 to 29 are economically active compared to just 25% of women in the same age bracket,8 and a UN Women/REACH report found that just 6% of Syrian women in Jordan are working.9 For the majority of those who do work, opportunities are limited to traditional 'female-only' environments such as healthcare and education professions. A disconnect between the skills women acquire and the needs of the labour market, as well as low job creation in the public sector, combine to create a situation where just 14% of Jordan's labour force are women.

Within this context, increased attention has been given to the issue of home-based businesses (HBBs) over the past few years as a means to facilitate access to economic opportunities for both men and women. Evidence from many countries suggests the importance of this sector in creating job opportunities and driving economic recovery and growth. According to the survey of micro and small-enterprises in Jordan by USAID, home-based businesses contribute a total of JOD 50 million to the national economy directly and indirectly. The same survey states that there is an estimated total of 7,852 home-based businesses, and 50% of these (an estimation of 3.926) are operated by women.

With regards to the legal framework, the Ministry of Municipal Affairs granted Jordanians the right to legally license and operate HBBs in September 2017. Following that, a new regulation passed in November 2018 by the Ministry of Labour allowing Syrians in camp and non-camp settings to register and operate HBBs without a joint venture, though with certain limitations. The regulatory changes allowed NGOs to provide technical and financial support to Syrian refugees establishing HBBs through the Jordan Response Plan, legitimizing an area of programming which has been popular among donors, framed often through an empowerment lens. While research has been conducted into Jordanian micro and small-enterprises, less is known about Syrian and Jordanian micro businesses, particularly in the light of recent policy changes. One of the most recent and comprehensive research is the survey of micro businesses by USAID, as part of the LENS programme, though this did not focus particularly on Syrian micro businesses.

⁴ UNHCR data-portal as of 14 October 2019.

⁵ ibid

⁶ Working age population, Organisation for Economic Co-operation and Development, October 2019

Department of Statistics, Unemployment Rate, September 2019

⁸ Young women's employment and empowerment in the rural economy, Jordan Country Brief. ILO & IFAD, 2018.

⁹ Women working: Jordanian and Syrian refugee women's labour force participation and attitudes toward employment. UN Women & REACH, August 2016.

¹⁰ Final Report on Legal and Institutional Review on the Licensing home based businesses in Jordan, USAID, February, 2017

¹¹ ihid

This REACH assessment will seek to improve understanding of challenges, opportunities and long-term potential of micro businesses for Syrian refugees and vulnerable Jordanians. It will aim to identify enabling factors for individuals to successfully start and operate a micro business. It will look at the impact of owning and operating a micro business on the owners, in terms of overall financial situation, empowerment, family dynamics and community engagement. In addition, the assessment will identify needs (such as skills trainings, information, funding and support) to start and operate micro businesses, as well as the intentions, aspirations and perspectives of Syrian refugees related to continuing their business upon their eventual return to Syria.

Findings will inform understanding, response and programming related to micro businesses for implementing partners, for example, to support the larger BPRM project, which aims to increase micro businesses' capacity to engage with local markets and to ensure effective support mechanisms to foster micro businesses' market access and growth. As a larger impact, it is aimed that Syrian refugees and vulnerable Jordanians will access livelihoods opportunities and will contribute to Jordan's local economic development.

In light of the COVID-19 outbreak that has affected the target population, this assessment will also seek to understand the impact of the outbreak (including movement restrictions and economic downturn) on micro businesses in terms of production, costs, sales, profits and business needs particularly in this context.

3. Methodology

3.1. Methodology Overview

The assessment will include a mixed-methods approach with both qualitative and quantitative components. Data collection will occur over the course of seven weeks and will cover Syrian refugees and Jordanians who operate micro businesses, as well as key informant interviews with implementing partners.

The assessment is supported by partners who provided lists of their beneficiaries supported with regards to establishing or operating micro businesses. Discussions with these partners revealed that there were two main types of micro businesses supported by livelihoods programmes. One of these was HBBs, working on activities such as agricultural production and food manufacturing which mainly took place at home, or home-area including gardens. The second type of micro businesses was self-employed work, either in a physical space (such as a shop, beauty salon etc.) or without a fixed space (for example working on construction activities). As such, both of these of micro businesses types will be included in the assessment.

For the first component of the assessment, a census of all micro businesses beneficiaries of partner 1 will be conducted. The findings from this component will be used to produce a first set of deliverables: a presentation of initial findings and an executive summary. In addition, data collected within this component will be used for the overall analysis. To do so, partner 1's micro businesses beneficiaries - surveyed as census for the first set of deliverables- will be randomly selected to form a subset sample (i.e. # of surveys needed to have 95/5 precision level) using list-based sampling.

For the second component, representative sampling will be conducted to produce results that are generalizable to partner 2 and partner 3's micro business beneficiary population with a 95% level of confidence and 5% margin of error. The survey sample will be drawn from partner 2 and partner 3's beneficiaries engaged in micro business work and will be disaggregated by gender, nationality and governorate.

One of the major factors for success or challenges may be the micro business activity type / sector (what the beneficiary works on and offers as their product or service). For that reason, stratification will be used based on micro business sectors, ensuring that the sample will include a proportional number of each business sector.

Table 1. Sample size based on stratification									
Sectors	Total population of interest	Sample size for partner 1 ¹²	Sample size for partner 2	Sample size for partner 3					
Agriculture	582	2	199	31					
Construction	97	66	0	11					
Manufacturing	195	40	64	25					
Retail Trade	44	1	0	39					
Other Services	16	8	0	8					
Total	934	117	263	114					

Focus group discussions (FGDs) will also be conducted with beneficiaries operating micro businesses to understand their perceptions on topics such the challenges faced in various stages, awareness about regulations, ideas on the value of registration, perspectives on the criteria of micro business success, long-term motivations etc. The FGDs will be disaggregated by gender, and nationality.

Additionally, key informant interviews will be conducted with partners implementing micro business programming (three key partners and other organizations) to understand challenges faced by micro business owners from the partner's perspective, their understanding of micro business success, the needs for micro businesses to succeed, what gaps they see in terms of support for micro businesses, and what information they are missing to be able to make informed decisions about future micro business programming.

3.2. Population of Interest

The population of interest will consist of Syrian refugees and Jordanians who operate micro businesses, in particular those who are supported by the three partner organizations. Therefore, the assessment targets the population of interest in areas where these partner organizations provide micro business support. The assessment activities conducted with partner 1's funding will be implemented in Amman, Karak, Ma'an and Aqaba, while the broader assessment will include Mafraq and Irbid.

3.3. Secondary Data Review

The following sources will be used to inform the methodology and questionnaires for the current assessment:

BPRM project documents, reports from UN agencies and international organisations

3.4. Primary Data Collection

For the assessment activities implemented with partner 1's financial support, a full census of micro business beneficiaries will be conducted due to the relatively small population. This part of data collection will take in November 2019 and will take 4 weeks. Beneficiaries in Amman, Karak and Ma'an will be called by enumerators at the beginning of data collection period, and will be asked to take part in individual interviews. Those who agree to take part will be visited by the enumerators at a date and time agreed upon within the data collection period. Partner 1's beneficiaries who reside in Aqaba will also be called by enumerators, and will be asked to take part in individual interviews. Those who agree to take part will be interviewed over the phone, instead of face-to-face interviews. The method of data collection is a phone call in this case because of the distance and vast scope of the Aqaba governorate.

Data collection for partner 2 is planned to take place in May 2020, over the course of one week. The partner's beneficiaries engaged in home-based work in Mafraq and Irbid will be stratified based on sectors and will be randomly selected using the beneficiary list with a 95% level of confidence and 5% margin of error. Enumerators will call selected beneficiaries and will ask them to participate in individual interviews. Those who agree to take part will be interviewed via phone by the enumerators at a date and time agreed upon within the data collection period. For those who are not available or not willing to take part, (and for other cases of non-response), there will be a list of beneficiaries drawn as a buffer (of 15%).

¹² These numbers of surveys listed for partner 1 will be drawn from the census of their beneficiaries. Random list-based sampling will be used to form a subset sample, in accordance with the 95/5 precision level.

For micro business beneficiaries of partner 3, the same approach will be followed. Micro business beneficiaries (around 100 individuals) will be stratified based on sectors and will be randomly selected using the beneficiary list with a 95% level of confidence and 5% margin of error. Enumerators will call selected beneficiaries and will ask them to participate in individual interviews. Those who agree to take part will be visited by the enumerators at a date and time agreed upon within the data collection period

One potential constraint on the assessment is the fact that the BPRM component, with partner 2 as the implementing partner, is waiting for government approval for the project activities to be able to start, as of the writing of this document. The assessment covering partner 2's beneficiaries is part of a larger project, and therefore is also dependant on the approval. The assessment timeline outlined above in Section 1 (Executive Summary) may change depending on the approval period. If the approval takes a long time, this may create a limitation because data collection for the two components of the overall assessment will take place at different times. Target population for partner 1 will be surveyed in November 2019 and target population for the BPRM component may be surveyed several months later, thus affecting the findings.

A set of 6 FGDs will be targeted. These will be divided into groups based on nationality, gender and business type (see Table 2). Thus, the groups will be Jordanian women, Jordanian men, Syrian women, Syrian men, operating a self-employed business and a traditional home-based business. To maintain homogeneity, each FGD will have beneficiaries from only one partner and will not mix beneficiaries of different partners in the same discussion. The locations of FGDs will be decided based on the number and availability of beneficiaries, as well as the availability of places that can host FGDs.

Table 2. Target number of FGDs							
Business type	Target population						
	Syrian re	fugees	Jorda	anian			
	Male	Female	Male	Female			
Self-employed (outside home)	1	N/A	1	N/A			
Traditional home-based businesses	1	1	1	1			

Table 3. Target locations of FGDs							
Business type	Business type Target population						
	Syrian ref	fugees	Jordanian				
	Male	Female	Male	Female			
Self-employed (outside home)	Amman / Ma'an / Karak	N/A	Ma'an	N/A			
Traditional home-based businesses	Amman / Irbid / Mafraq	Amman / Karak / Irbid / Mafraq	Irbid / Mafraq	Amman / Irbid / Mafraq			

Additionally, key informant interviews will be conducted mainly with programme managers of livelihoods / economic recovery departments within partner organizations implementing micro business programming (three key partners and other organizations) to understand challenges faced by micro business owners from the partner's perspective, their understanding of micro business success, the needs for micro businesses to succeed, what gaps they see in terms of support for micro businesses, and what information they are missing to be able to make informed decisions about future micro business programming.

3.5. Data Processing & Analysis

The individual interviews will be conducted using the KOBO toolbox. A daily review of data will be conducted to identify any errors in data collection and to re-code entries if needed. Upon completion of data collection, final data cleaning will be

conducted and entries will be translated. Data will then be analysed by a review of descriptive statistics in addition to more advanced statistical analysis where appropriate, through Excel and SPSS.

Data generated through KIIs and FGDs will be analysed with qualitative research methods. This will include the coding of qualitative data so as to identify and explore themes and patterns from data generated through FGDs conducted during this monitoring exercise. A data saturation grid will additionally be used to manage and track qualitative data, and identify when saturation has been reached.

4. Roles and responsibilities

Table 3: Description of roles and responsibilities

Task Description	Responsible	Accountable	Consulted	Informed
Research design	Assessment officer	Country coordinator	Country coordinator, key partners, HQ research design & data (RDD) unit	
Supervising data collection	Senior field manager	Senior field manager	Assessment officer	Country coordinator
Data processing (checking, cleaning)	Assessment officer	Assessment officer	Database officer, HQ RDD unit	Country coordinator
Data analysis	Assessment officer	Assessment officer	HQ RDD unit	Country coordinator
Output production	Assessment officer	Assessment officer	Country coordinator, HQ reporting unit	Donors
Dissemination	Assessment officer	Country coordinator	HQ communications team	Donors
Monitoring & evaluation	Assessment officer	Country coordinator	HQ RDD unit	Donors
Lessons learned	Assessment officer	Country coordinator	Senior field manager	HQ, Donors

5. Data Analysis Plan

The Excel file is available on the REACH Repository for individual interviews via here and for qualitative tools via this link.

6. Monitoring & Evaluation Plan

IMPACT Objective	External M&E Indicator	Internal M&E Indicator	Focal point	Tool	Will indicator be tracked?
		# of downloads of x product from Resource Center	Country request to HQ		x Yes
	Number of humanitarian	# of downloads of x product from Relief Web	Country request to HQ		x Yes
Humanitarian stakeholders are	organisations accessing IMPACT services/products	# of downloads of x product from Country level platforms	Country team	Hana Ing	□ Yes
accessing IMPACT products	Number of individuals accessing IMPACT services/products	# of page clicks on x product from REACH global newsletter	Country request to HQ	User_log	□ Yes
		# of page clicks on x product from country newsletter, sending Blue, bit.ly	Country team		x Yes
		# of visits to x webmap/x dashboard	Country request to HQ		□ Yes
IMPACT activities contribute to better		# references in HPC documents (HNO, SRP, Flash appeals, Cluster/sector strategies)		Reference log	TBD
program implementation and coordination of the humanitarian response	Number of humanitarian organisations utilizing IMPACT services/products	# references in single agency documents	Country team		TBD
Humanitarian	Humanitarian actors use IMPACT evidence/products as a basis for decision	Perceived relevance of IMPACT country-programs	Country	Usage	Usage survey to be conducted At the end of the research cycle targeting all LWG partners.
stakeholders are using IMPACT	making, aid planning and delivery	Perceived usefulness and influence of IMPACT outputs	-	Feedback and Usage	
products	Number of humanitarian	Recommendations to strengthen IMPACT programs Perceived capacity of IMPACT staff	_	Survey template	
	documents (HNO, HRP,	Perceived quality of outputs/programs			

		cluster/agency strategic plans, etc.) directly informed by IMPACT products	Recommendations to strengthen IMPACT programs			
sta	Humanitarian stakeholders are engaged in IMPACT programs throughout the research cycle	Number and/or percentage of humanitarian organizations directly	# of organisations providing resources (i.e. staff, vehicles, meeting space, budget, etc.) for activity implementation		Engagement _log	□ Yes
pro		contributing to IMPACT programs (providing resources, participating to presentations, etc.)	# of organisations/clusters inputting in research design and joint analysis	Country team		X Yes
			# of organisations/clusters attending briefings on findings;			X Yes